

Cabinet DECISION RECORD

Wednesday, 27 October 2021

(PUBLICATION DATE –29 October 2021)



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Part A – Items considered in public

A6	Status: Recommendations Approved (subject to call-in) Call-in to apply: Yes Open	MTFP Update Report	<p>RESOLVED that Cabinet note: -</p> <p>(a) the current budget position for 2022/23; and</p> <p>(b) the progress made in refreshing the MTFP and its extension to cover the five-year period to 31 March 2027.</p> <p>Voting: Unanimous</p> <p>Portfolio Holder: Leader of the Council</p> <p><u>Reason</u></p> <p>To comply with accounting codes of practice and best practice which require councils to have a rolling multi-year medium term financial plan.</p> <p>To provide Cabinet with the latest high-level overview of the medium-term financial plan.</p> <p>To ensure Members develop a balanced budget for 2022/23.</p>
A7	Status: Recommendations Approved (subject to call-in) Call-in to apply: Yes Open	Organisational Design - Implementation Progress	<p>RESOLVED that Cabinet noted the progress made on the implementation of the Council's new Organisational Design and Operating Model.</p> <p>Voting: Unanimous</p> <p>Portfolio Holder: Leader of the Council</p> <p><u>Reason</u></p> <p>To update Cabinet on the implementation of the new Operating Model.</p>

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<p>A8</p>	<p>Status: Recommendations Approved (subject to call-in)</p> <p>Call-in to apply: Yes only to the resolved matters</p> <p>Open</p>	<p>Estates and Accommodation - Retention of Poole civic space</p>	<p>RESOLVED that: -</p> <ul style="list-style-type: none"> (a) the retention of the Poole Civic vertical slice and use to accommodate the requirements of the Poole Charter Trustees and Dorset Coroners Service be approved; (b) the proposed budget set out in Appendix 2 be approved for Recommendation to Council. (c) the provisional scope and delegates to the Chief Executive, in consultation with the Leader, final decisions in respect of the footprint of the retained section of the building, within the agreed budget allocation be approved; (d) Cabinet authorises the commencement of the procurement process and delegates authority to award contracts to the Chief Executive in consultation with the Leader and appropriate senior officers as appropriate, in accordance with delegated authorities and the council's financial regulations; and (e) consideration be given to how use of the retained section of the building by community groups can best be accommodated outside of Coroner and Mayoralty hours, making appropriate and reasonable adjustments to the current proposal where necessary while accepting this use is secondary to Coroner and Mayoralty use. <p>RECOMMENDED that: -</p> <ul style="list-style-type: none"> (a) Council approve the budget set out in Appendix 2. <p>Voting: Unanimous</p> <p>Portfolio Holder(s): Leader of the Council Environment, Waste and Cleansing</p> <p><u>Reason</u></p> <p>To maintain the civic presence in the historic Poole civic centre. To approve the budget and procurement approach required to successfully establish the 'vertical slice'</p>
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			of Poole civic centre for use by the Poole Charter Trustees and Dorset Coroners service.
A10	Status: Recommendations Approved (subject to call-in) Call-in to apply: Yes only to the resolved matters Open	BCP Commissioning Plan for Regeneration and Development and Urban Regeneration Company Business Plan	<p>RESOLVED that Cabinet approves: -</p> <ul style="list-style-type: none"> (a) the commissioning approach to Regeneration and the Commissioning Plan described in this report, including the reporting and monitoring arrangements below and attached at Appendix 1; (b) the URC Business Plan shown at Confidential Appendix 2; (c) that the Council's formal relationship with the URC will be governed through several legal documents including: the Commissioning Contract; Articles of Association; a Shareholder's Agreement; a Support Services Agreement; (d) that responsibility to finalise the terms of these documents be delegated to the Corporate Property Officer, in consultation with the Monitoring Officer; (e) the initial sites and projects to be taken forward for development by the URC as shown in Table 1 and detailed in the Business Plan at Confidential Appendix 2; and (f) the budget required by the URC to manage its planned programme and deliver the development management services necessary to progress the development of the sites identified in the business plan, subject to the approval of the additional budget by Council. <p>RECOMMENDED that Council approves: -</p> <ul style="list-style-type: none"> (g) The financial recommendations as set out in the 29th September Cabinet report entitled 'Accelerating regeneration and investment in the BCP area' namely: <ul style="list-style-type: none"> (i) To approve £3.404m of additional resources to support the regeneration programme in 2021/22 (including £0.380m to fund the

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			<p>first phase of the Seafront Strategy.</p> <p>(ii) To note that £3.470m has been requested to support regeneration in 2022/23 and £1.331m annually thereafter which will be subject to formal approval as part of the 2022/23 budget and Medium-Term Financial Plan Update report in February 2022.</p> <p>Voting: Unanimous</p> <p>Portfolio Holder: Regeneration, Economy and Strategic Planning</p> <p><u>Reason</u></p> <p>The opportunity for investment, regeneration, and development within Bournemouth, Christchurch and Poole is significant. There is a compelling need for the Council to intervene proactively to improve the quality and quantity of development and embrace the best practice and innovation in place-making by learning from industry experts across the UK and internationally. This means hiring practitioners with a proven track record of accomplishment and ensuring plans are put in place for key sites such as Holes Bay, so they do not remain undeveloped for another 20 years. In May and September 2021, Cabinet supported the establishment of an Urban Regeneration Company, and approved the proposal to form the company.</p> <p>In order to service this approach and provide an intelligent client function, the Council needs to move to a commissioning model for regeneration with Officers preparing a Commissioning Plan. This approach is being proposed for the following reasons: 104</p> <ul style="list-style-type: none"> • The scale and complexity of regeneration sites across the BCP area and the need for additional housing is too big for the Council to pursue solely using its existing staffing resources. New expertise and insights are needed. • The proposed approach will allow officers to develop and agree strategy with Members and oversee delivery, in accordance with policy objectives set by the Council. • A 'Commissioning' approach to delivery will bring greater consistency to project and programme governance through an account / contract management model
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			<p>enabling relationships with the URC, BDC and the Boscombe Towns Fund Board to be managed in similar ways, with regular reporting to Members.</p> <ul style="list-style-type: none"> • Commissioning will reduce delivery risks by providing a consistent framework within which projects may be scrutinised and risk assessed as they progress from conception through to planning and implementation. • The new commissioning model will allow the Council to benefit from subject matter experts in development management with the necessary professional, commercial, and technical expertise to deliver large scale regeneration programmes, while also helping to build capacity and expert knowledge within the Council. • The commissioning model will help the Council to accelerate investment across the BCP area by developing ‘investor ready’ sites and projects and forming new investment partnerships. <p>The new approach will enable development to proceed at a scale appropriate to an urban context while respecting and recognising the value of our distinctive local communities and smaller settlements.</p>
A11	<p>Status: Recommendations Approved (subject to call-in)</p> <p>Call-in to apply: Yes</p> <p>Open</p>	Levelling up – Creating a Skills Commission	<p>RESOLVED that: -</p> <p>(a) Cabinet supports the creation of a Dorset Skills Commission between November 2021 and September 2022;</p> <p>(b) For this Commission to facilitate the skills delivery needed for an effective and at pace response to a jobs-led approach to COVID-19 economic recovery and levelling up across Dorset;</p> <p>(c) the Commission undertakes a review into the Dorset skills landscape – with a particular consideration of the National Skills White Paper, and the levelling up agenda, producing a report that lays out a potential skills journey and opportunities/needs based on 10, 20 and 30-years trajectories;</p>

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			<p>(d) the Commission works closely with the Dorset Skills Board and Panel to support immediate implementation of the wider skills priorities within the agreed Dorset Skills Plan and Dorset Investment Prospectus;</p> <p>(e) the Director – Economic Development in consultation with the Portfolio Holder for Covid resilience, Schools and Skills, and the Cabinet member for Regeneration, Economy and Strategic Planning, be given delegated authority to agree with Dorset Council and Dorset LEP the governance and membership of the Commission for inclusion in the Terms of Reference.</p> <p>Voting: Unanimous</p> <p>Portfolio Holder(s): Regeneration, Economy and Strategic Planning Covid Resilience, Public Health and Education</p> <p><u>Reason</u></p> <p>The establishment of a dedicated Commission will oversee an effective and at pace response to a jobs-led approach to COVID-19 economic recovery and contribute to the levelling up of the economy. It would also provide an objective and independent review of the future Dorset Skills landscape, helping to shape a world-class skills and learning infrastructure for all communities, and helping to inform actions in the Brighter Futures and Dynamic Places sections of the Council’s corporate plan.</p>
A12	<p>Status: Recommendations Approved (subject to call-in)</p> <p>Call-in to apply: Yes only to the resolved matters</p>	Children's Services Capital Programme	<p>RESOLVED that Cabinet: -</p> <p>(a) notes that a special educational needs and disabilities (SEND) strategy (and associated programme of capital works) will be brought forward as part of the wider children’s capital programme for Council approval in February 2022</p> <p>RECOMMENDED that Council: -</p> <p>(b) approves the pausing of the project to create a satellite for Winchelsea School at Somerford Primary School, and agrees to deferring the</p>

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	Open		<p>opening of such a satellite to the school year 2022-23 pending the approval of the SEND strategy and associated capital programme</p> <p>(c) approves the removal of the existing Somerford Primary School capital budget from the approved capital programme. Council approval will be sought for a revised scheme and costings once completed.</p> <p>Voting: Unanimous</p> <p>Portfolio Holder: Covid Resilience, Public Health and Education</p> <p><u>Reason</u></p> <p>This report is intended to inform Children’s Services Overview and Scrutiny Committee and Cabinet of the current status of the children’s services capital programme, including the steps being taken to develop a new special educational needs and disabilities (SEND) strategy including a programme of capital works.</p> <p>The Children’s Services Overview and Scrutiny Committee considered the report on 21 September 2021. The portfolio holder drew the attention of the committee to the governance arrangements for the capital programme set out in paragraph 26 of the report. The Children’s Services Overview and Scrutiny Committee recommended Cabinet to approve the recommendations contained in the report.</p>
A13	<p>Status: Recommendations Approved (subject to call-in)</p> <p>Call-in to apply: Yes</p> <p>Open</p>	The BCP Appreciative Inquiry into inclusion practices in BCP schools	<p>RESOLVED that Cabinet: -</p> <p>(a) agrees in principle with the content and recommendations of the Appreciative Inquiry; and</p> <p>(b) agrees to receive future business cases in respect of new capital or revenue spend arising from implementation of the recommendations, on the proviso these are cross-referenced with all other Council strategies for education such as the SEND strategy and the Children’s Services Capital Programme.</p> <p>Voting: Unanimous</p>

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			<p>Portfolio Holder: Covid Resilience, Public Health and Education</p> <p><u>Reason</u></p> <p>The Appreciative Inquiry has revealed an ‘inclusion deficit’ in the education of many children and young people with complex needs and challenging behaviour living in BCP. Whilst this is a national issue, local performance needs to improve. Some but by no means all of these children and young people have special educational needs and disabilities (SEND). The Inquiry found that local capability needs to be strengthened to enable many children in these cohorts to be educated in mainstream schools. To do so will require a major transformation programme which can only be agreed at the Cabinet level.</p>
<p>A14</p>	<p>Status: Recommendations Approved (subject to call-in)</p> <p>Call-in to apply: Yes</p> <p>Open</p>	<p>Adult Social Care Commissioning Strategies</p>	<p>RESOLVED that Cabinet: -</p> <p>(a) approves the updated Care Homes for Older People Strategy; and</p> <p>(b) approves the updated Extra Care Housing Strategy</p> <p>Voting: Unanimous</p> <p>Portfolio Holder: Adults</p> <p><u>Reason</u></p> <p>Cabinet adopted both strategies at its meeting on 1 September 2021 in the format previously presented. Updated versions of the two strategies with greater visual impact are now available and for the purposes of transparency are before Cabinet for final approval.</p>